

Money in Motion

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EML Payments Limited

07 April 2021

ASX Market Announcements 20 Bridge Street SYDNEY NSW 2000

INVESTOR PRESENTATION

EML PAYMENTS LIMITED (ASX: EML) ("EML") is pleased to provide the attached investor presentation for release to the market.

About EML Payments Limited

EML provides an innovative payment solutions platform, helping businesses all over the world create awesome customer experiences. Wherever money is in motion, our agile technology can power the payment process, so money can be moved quickly, conveniently and securely. We offer market-leading programme management and highly skilled payments expertise to create customisable feature-rich solutions for businesses, brands and their customers.

We encourage you to learn more about EML Payments Limited, by visiting: https://www.emlpayments.com/

This announcement has been authorised for release by the Board of Directors.

For further information, please contact:

Robert Shore Group CFO

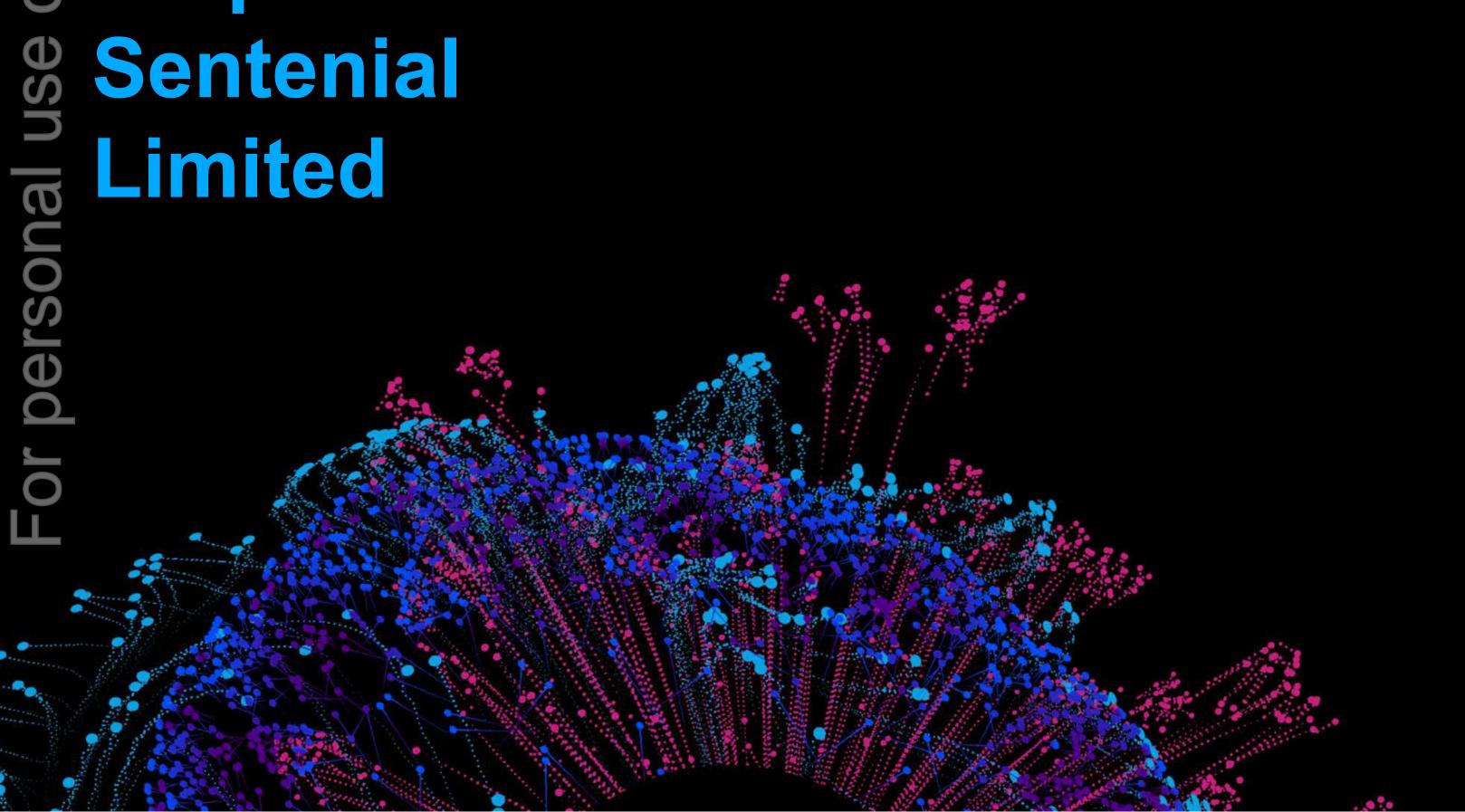
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Investor Presentation

Acquisition of
Sentenial





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This Presentation is for information purposes only and is a summary only. It should be read in conjunction with EML's most recent financial report and EML's other periodic and continuous disclosure information lodged with the Australian Securities Exchange ('ASX'), which is available at www.asx.com.au.

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This Presentation contains certain "forward-looking statements". The words "expect", "anticipate", "estimate", "intend", "believe", "guidance", "should", "could", "may", "will", "predict", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings and financial position and performance are also forward-looking statements. Forward-looking statements, opinions and estimates provided in this Presentation are based on assumptions and contingencies that are subject to change without notice and involve known and unknown risks and uncertainties and other factors that are beyond the control of EML, its directors and management. This includes statements about market and industry trends, which are based on interpretations of current market conditions.

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Executive Summary

	Transaction Details	 EML Payments Limited (EML) has entered into a binding agreement to acquire 100% of Sentenial Group ('SG' or 'Sentenial') for an enterprise value of €70.0 million (A\$108.6 million) (Upfront Enterprise Value), plus an earn-out component of up to €40.0 million (A\$62.1 million) (Earn-out Consideration) (together the Acquisition)
		 SG, through its regulated subsidiary Nuapay, operates in the fast growing European Open Banking sector and is expected to be accretive in year three Financial Year (FY) 2024, with EML intending to reinvest profits into growth opportunities in FY22 and FY23.
		 SG was founded in 2003, building out a technology platform to be a leading provider of account-to-account (A2A) payments across the United Kingdom (UK) and Europe. They service major banking customers including Barclays, Lloyds and Citibank with a bank-grade platform and innovative suite of solutions.
	Sentenial Group Overview	 SG has serviced major banks, blue chip enterprises, small-medium size businesses (SMEs) and payment service providers for nearly two decades. The majority of the business is the provision of direct debit, credit transfers and instant payments for major European banks with annual volumes of more than €45 billion in Calendar Year (CY) 2020. Sentenial provides the software platform through a Software-as-a-Service (SaaS) revenue model with charges for access to the platform, as such the yield is low, at circa 1-2 basis points (bps).
		 In 2018, the platform was extended to Open Banking and has connected to over 1,750 banks and financial institutions across Europe; servicing key customers such as Worldpay. This fast growing Open Banking product is integrated within Nuapay's A2A capabilities which in CY20 processed volumes of more than €700 million. Nuapay typically provides regulated services using Payment Institution licences issued by the Financial Conduct Authority (FCA), UK and L'Autorité de contrôle prudentiel et de résolution (ACPR), France and generates higher yields of circa 10-50 bps.
		 Broadens Solution Suite: Adds Open Banking offerings to EML's solution suite; ability to cross-sell Nuapay Open Banking solutions into EML's digital banking and corporate customers across EML's European footprint. Leading Global Player: Post-completion of the Acquisition EML Payments Limited & all it's subsidiary companies (Group) is expected to become one of the largest Fintech enablers in Open Banking and prepaid globally, with the pro forma Group processing in aggregate ~A\$90 billion of Gross Debit Volume (GDV).
		 Segment Diversification and Revenue Mix: Further diversifies EML's segment mix to accelerate growth in the Virtual Account Numbers (VANs) segment, to be renamed to Digital Payments reflecting the range of payment solutions and capabilities EML can offer our customers.
	Transaction Strategic Rationale	 Operating Leverage: Builds on scale of our European operations, enabling greater operating leverage, including improved scale and cost efficiency of EML's direct Faster Payments connection via the Bank of England.
	& Financial OutcomesS	 Financially Attractive: SG is expected to have an attractive three year forecast net revenue Compound Annual Growth Rate (CAGR) of 65%+ from FY21 – FY23 and strong 35%+ Earnings Before Interest, Taxes, Depreciation & Amortisation (EBITDA) margin for FY23. The acquisition is expected to be mid-teen pro forma EPSA accretive in FY23, inclusive of synergies. Achievement of earn-out targets would correlate to incremental Open Banking revenue growth of 900% or €27 million (A\$41.9 million). The Group expects SG to achieve the earn-out targets and contribute EBITDA approximating €15 million (A\$23 million) in year three. Assuming the full earn-out is achieved the total purchase price would be €110 million, representing a revenue multiple of less than 3 times.
		 Management Team Alignment: The earn-out structure and vendor scrip component of the Acquisition incentivises the management team of SG who will enter into ongoing Executive Service Agreements. Earn-out is focused on Open Banking revenue growth (from €3 million to €30 million) required by 31 December 2023 to achieve the full earn-out.

Executive Summary

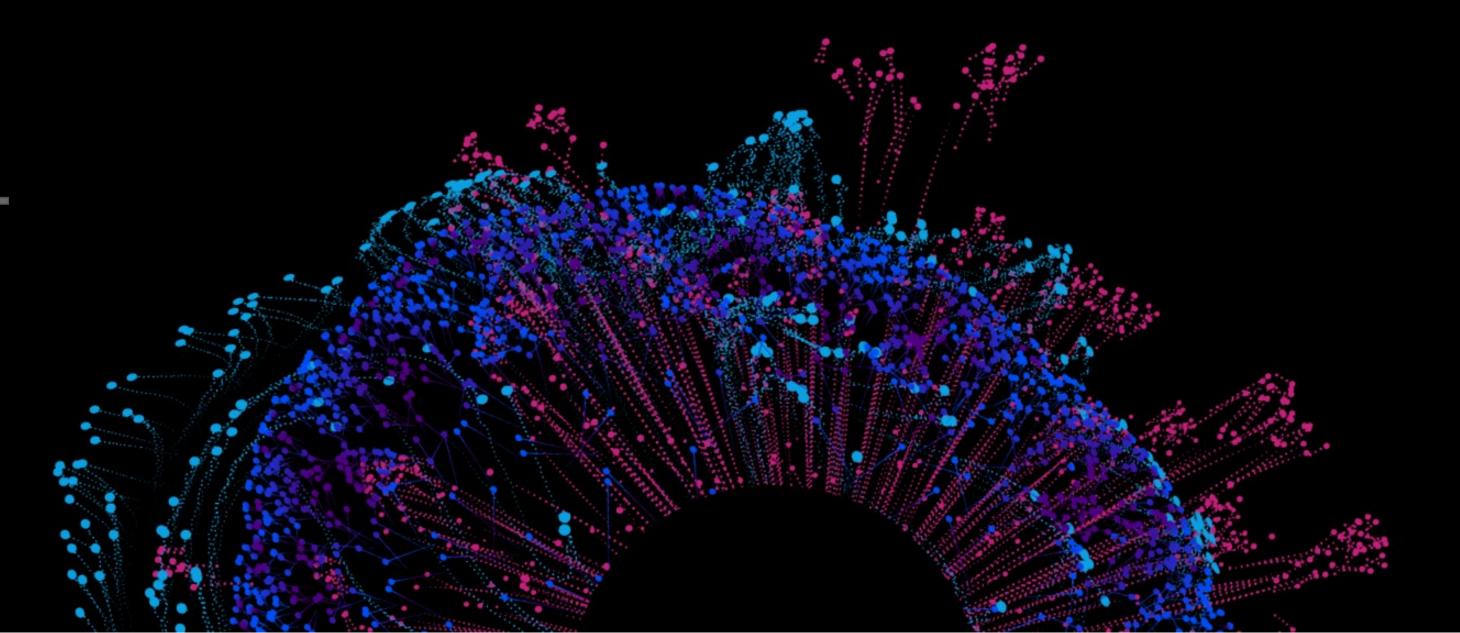
 Upfront Enterprise Value of €70 million (A\$108.6 million) comprising €38.9 million (A\$60.3 million) cash and €31.1 million (A\$48.2 million) in EML shares to the vendors, issued at an estimated A\$5.00 per share¹. Approximately 9.60 million shares are expected to be issued¹, which is c. 2.9% of the issued share capital of EML. Approximately 60% of the upfront EML shares issued will be subject to a 6 month restriction from sale
 Earn-out Consideration comprising up to €40 million (A\$62.1 million) contingent on Nuapay (Open Banking) achieving a revenue target of €30 million in the 12 month period ending on 31 December 2023. Earn-out payable in cash or equity at EML's discretion in 2024.
 €2.5 million (A\$3.9 million) will be held in escrow for 12 months following completion of the Acquisition for claims made under the Acquisition agreement alongside a Warranty & Indemnity Insurance Policy.
- The cash component of the Upfront Enterprise Value, transaction costs and target cash on hand at close is to be funded by a combination of:
- EML existing cash on hand
 New senior secured term loan and revolving credit facilities of A\$31 million. The Group has agreed a total facility of up to circa A\$225 million with a three year tenor to support working capital and future growth, which includes a A\$100 million accordion facility. Covenants of gearing, senior debt and interest cover apply.
 The Earn-out Consideration, to the extent paid, will be funded either in cash from operating cash flows and available debt capacity, or equity issuance using a 10 day Volume Weighted Average Price (VWAP), calculated to the payment date.
 Completion of the Acquisition is subject to change of control regulatory approvals from the FCA (UK) and the ACPR (France). The Acquisition is expected to complete in late FY21.

2. AUD:EUR rate set at 0.645

^{1.} Issue price calculated as a 10 day Volume-weighted average price ending on the day of signing the Share Purchase Agreement, approximately \$5.00 / share.

Introducing Sentenial & Nuapay





Leading Fintech group delivering bank-grade payments & Open Banking platform built for the future

Trusted market leading Fintech platform

- Full suite of A2A payment solutions including open banking, credit transfers, direct debits, instant payment and bank accounts
- Proven track record developing cutting edge payments technologies & innovative product solutions, trusted by global organisations
- Scaled platform processing over €45 billion in volume annually
- Owns regulatory licences to provide services across the UK & the European Economic Area (EEA)
- Highly talented management team with a technology-led business of skilled experts
- Proven track record servicing major European banking customers

With two complementary business models



White Label Platform-as-a-Service

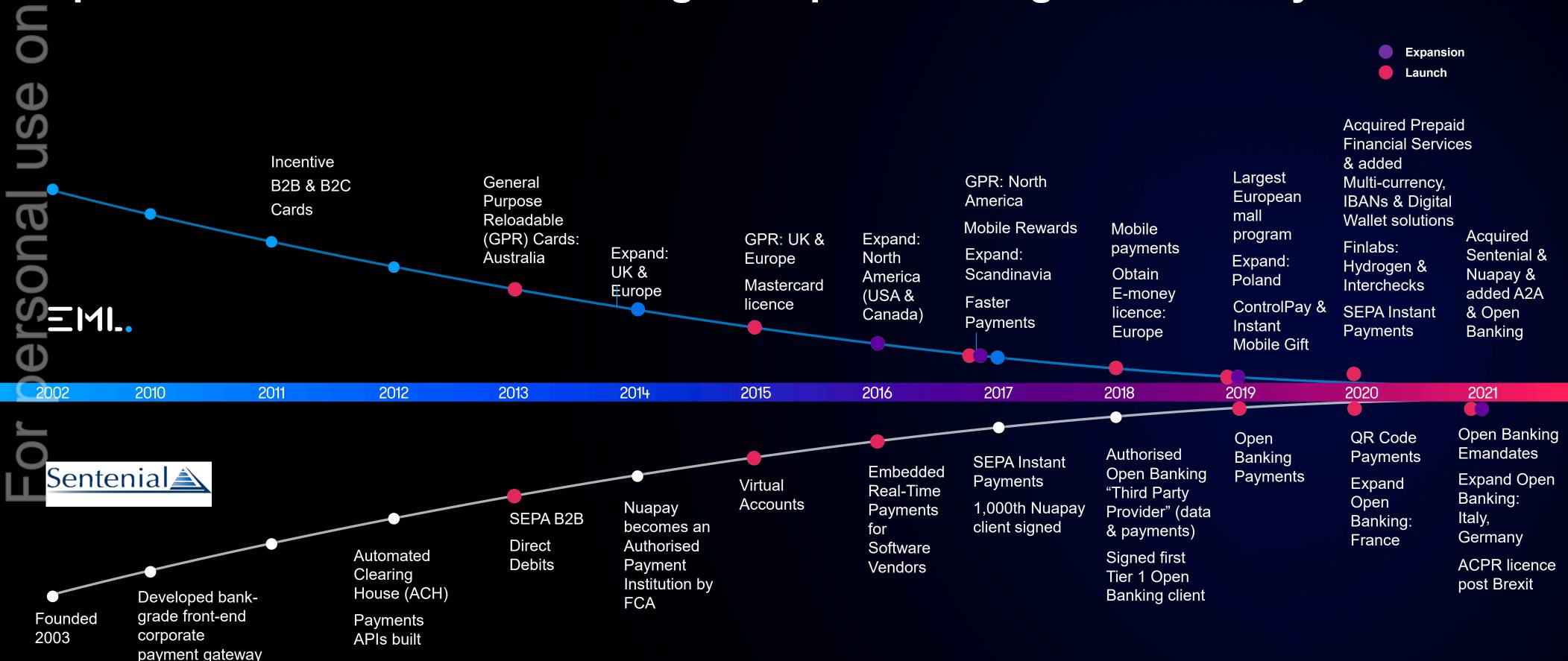
A pure play SaaS provider - white labelling the platform's superior processing technology to tier one banks & corporates. Sentenial provide 24/7 critical services for global businesses.



A2A Payments & Open Banking Platform

A directly marketed bank-grade platform providing regulated alternative payments & Open Banking to a variety of customers including Fintechs, global merchant acquirers, payment gateways, software providers & corporates.

Sentenial has a strong track record of product development that positions them to take advantage of Open Banking and A2A Payments



Key Investment Highlights

A significant 3 year growth opportunity with earn-out tied to €27 million in incremental revenues



Open Banking Growth Opportunity

Leading Open Banking provider in Europe. Combining EML & Nuapay platforms presents opportunity to deepen customer relationships; improve margins and attract new industry verticals.



Attractive client base

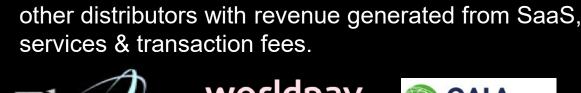
Large enterprise base of customers across banking, corporate & software including 4 of the top 7 banks in the UK.













Multiple channels to market including ecommerce,

merchant acquirers, software providers, fintechs &

Diversified Distribution Channels &





Revenue Streams





Bank Grade, Cloud-Native Technology Platform

Highly scalable platform that has had continual investment to future proof the business and allow for agile deployments and rapid growth.



Customer Choice for Products

Add alternate (non-card) payment products to EML's platform to address customer demand, complimenting card scheme based payments.



Platform for international growth

Well positioned to export the technology globally for expansion into other regions that EML operate in and that have Open Banking opportunities.



NSe personal

Combining A2A & Open Banking with our existing prepaid & Bankingas-a-Service (BaaS) capabilities expands our addressable market & deepens existing relationships

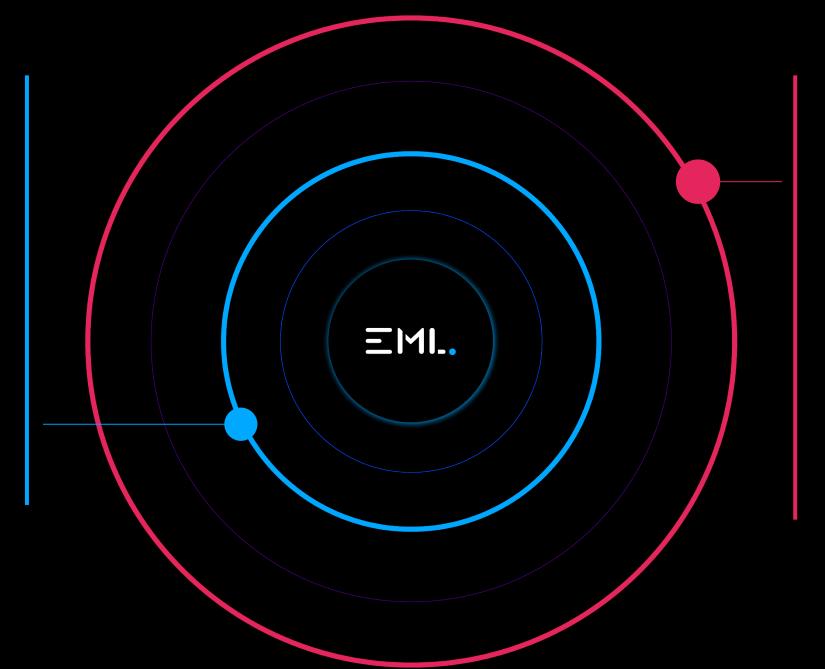
PREPAID & BaaS

Reloadable, gift-incentive and virtual account numbers

Strong growth driven by disruption

Continued strong growth
consumer need for cash
& credit alternatives + growth in
ecommerce

Revenue yields: 10 – 600bps



A2A & OPEN BANKING

Mass market A2A payments & data sharing

Yet to be allocated market, exponential growth & large addressable market

Exponential growth

regulation & consumer need for fast, seamless customer experience & merchant need for alternate cost effective options

Revenue yields: 10-50 bps

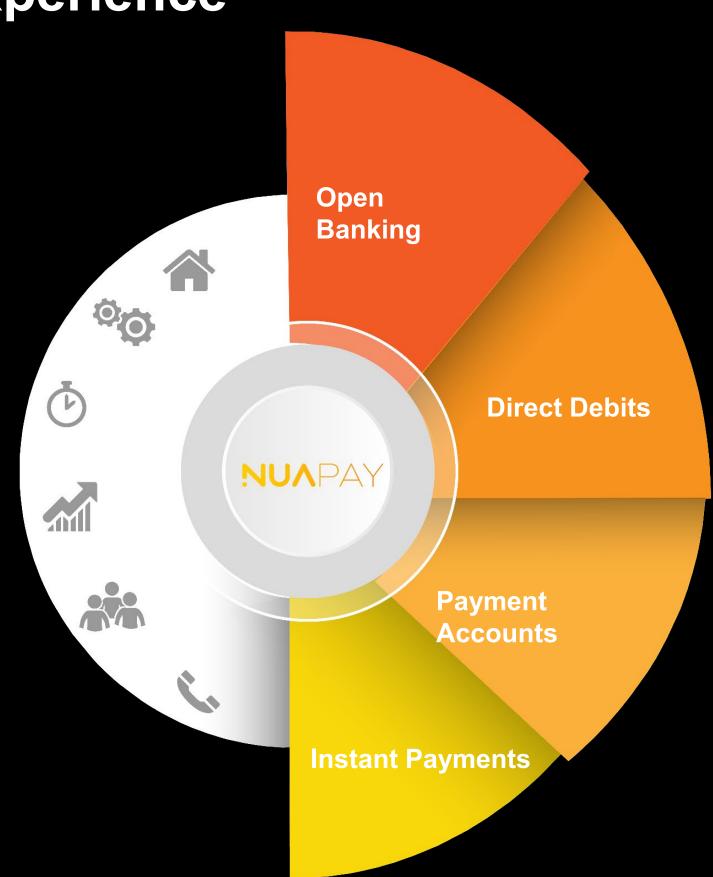
Nuapay offers a full suite of A2A payment options in Europe with trust, scale and experience

Comprehensive Product Suite

- Market leading range of payment options including direct debit,
 Open Banking & payouts/refunds
- Automated reconciliation, real time or batch frequency based on customer needs

Highly Credible Payments Provider

- Trusted by a range of blue chip big brands
- Fully licenced & ISO27001/9001 certified with 24/7 uptime& support
- Private & public cloud payment processing infrastructure



Focused on Powering Partners

- Platform used to power a range of payment service providers, independent software vendors and fintechs
- White label low-touch and fully customisable solutioning via APIs

Innovation focus

- Industry leading technology, kept up to current modern standards
- Dynamic & scalable service that supports high growth
- Innovative market leading solutions

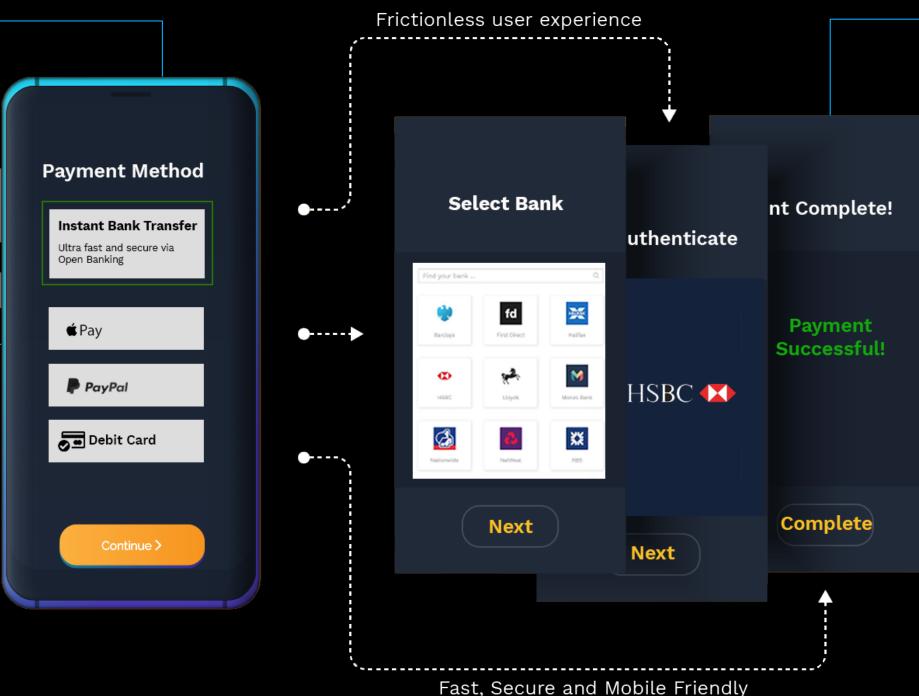
Nuapay have established themselves as one of the market leaders in Open Banking payments

Specialist in Open Banking payments

- Open Banking integrated into existing Nuapay platform
- Mobile first solution for seamless, embedded payment experiences

Pan-European solution

- Platform already live in the UK,
 France, Germany & Italy
- Connected into over 1,750 banks across Europe and growing



Feature rich payment capabilities

- Market leading functionality
- Refunds, instalment solutions & payouts
- Multi-channel offering: online, in person, phone & post/bill payments

Powering disruptive partners

- Product offers fully customisable UI/UX
- Focus on Open Banking for merchant acquirers, payment gateways, software providers & other platforms for integrated solutions
- Powering new fintech partners, delivering innovative alternative payment options

Highly Experienced Management Team

with deep Fintech expertise



Sean Fitzgerald

Founder & CEO at Sentenial

Sean founded Sentenial in 2003 growing the company to be a trusted delivery partner for mission critical A2A payment capabilities for top tier banks, payment service providers and corporates.

A physics and chemistry graduate with a strong entrepreneurial mindset, before founding Sentenial, Sean held senior positions in the global microelectronics and speciality chemicals industries driving the introduction of new technologies.



Brian Hanrahan

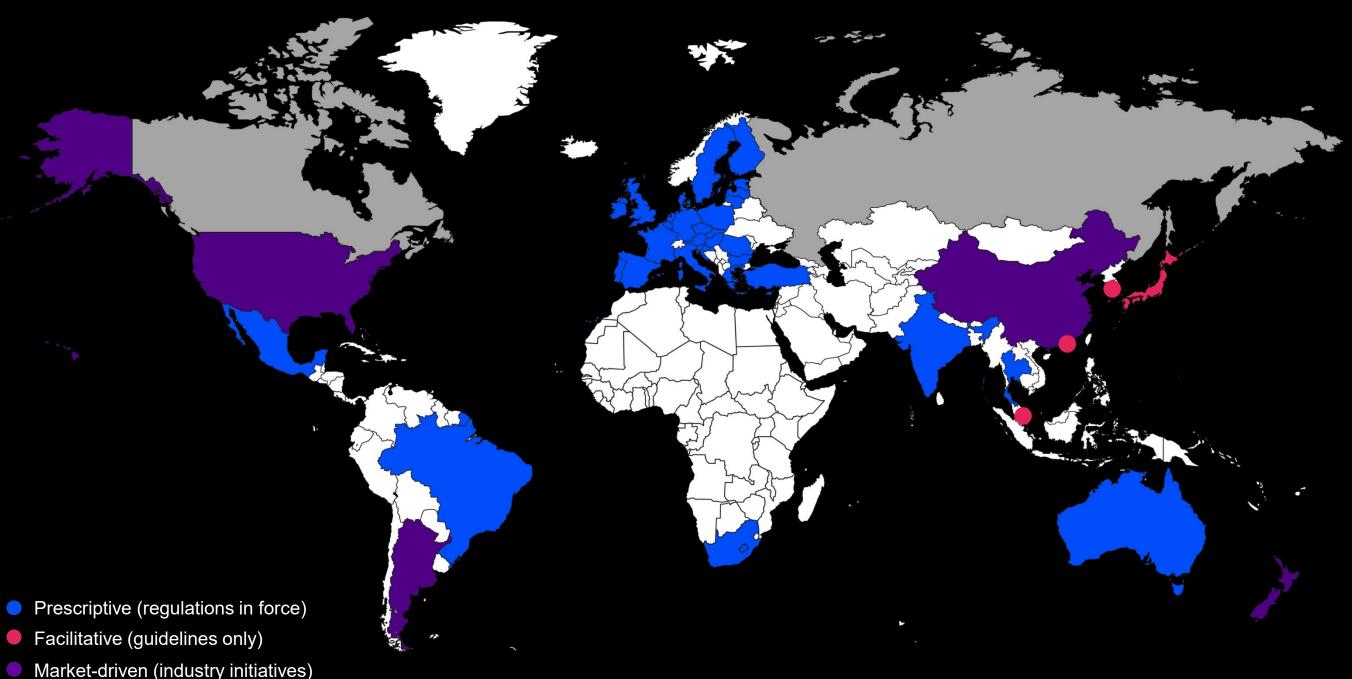
Chief Commercial Officer at Sentenial

Brian has spent over 20 years envisaging and delivering change in an effort to create a better future. He is passionate about leading teams who create world-class products and driving businesses that make a difference.

Prior to Sentenial, Brian worked in a bank for a couple of years and back in his teens he founded his first two businesses in the web development and eCommerce arenas.

Open Banking is gaining momentum globally due to disruptive technology, regulation and real-time payments access, leading to more innovation & competition

▲ 29.8% CAGR in global real-time payments (2020-25)



Global forecast - A2A payments

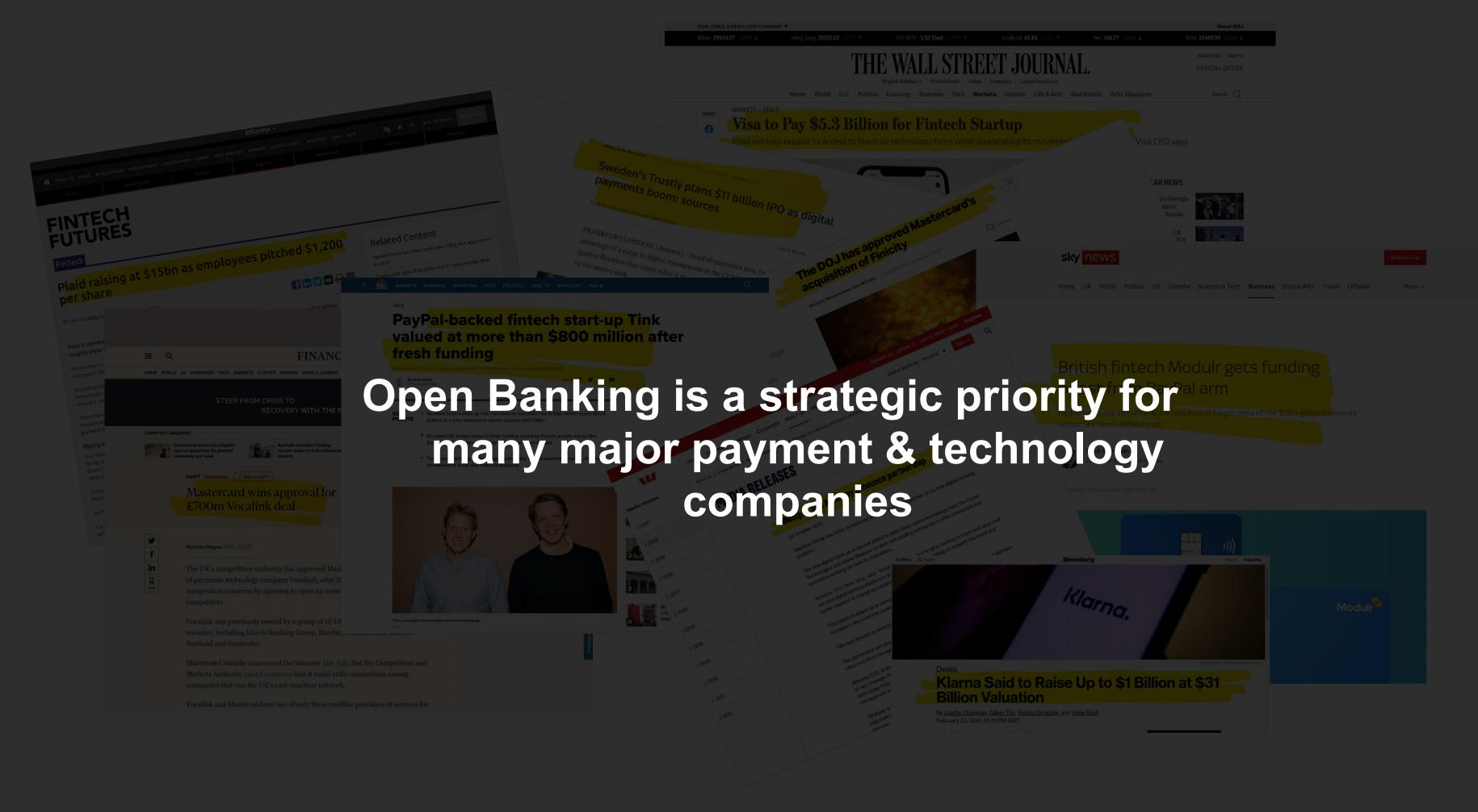
		Forecast growth (CAGR 2024)	Forecast transactions (2024)
	Australia	49%	2.0 billion
(*)	Canada	21%	1.4 billion
	France	54%	2.0 billion
	Germany	43%	2.6 billion
	United Kingdom	10%	4.0 billion
	United States	42%	4.2 billion

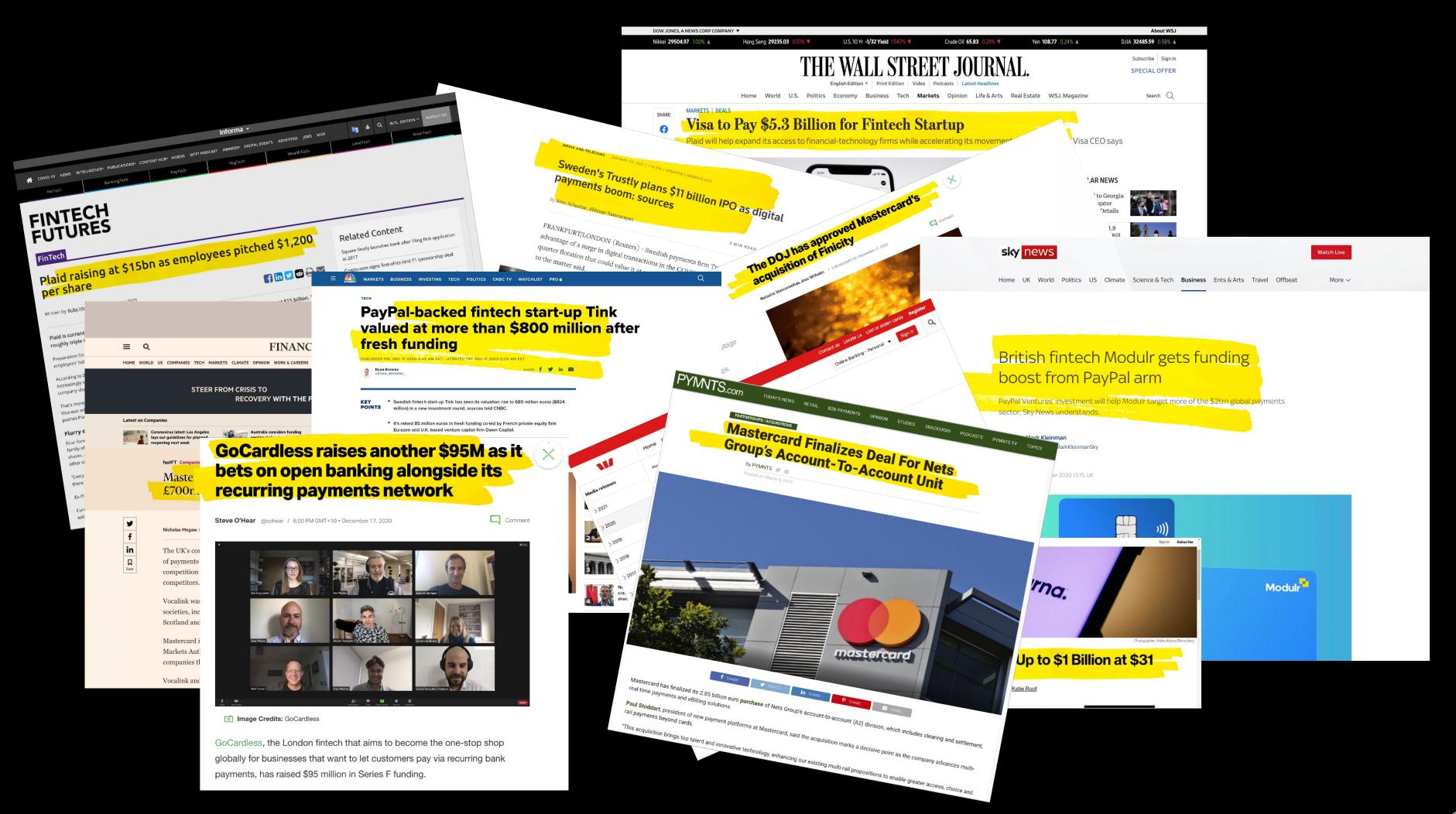
Source

Basel Committee (BIS), November 2019 https://www.bis.org/bcbs/publ/d486.pdf; BBVA, May 2020 https://www.bbva.com/en/open-banking-regulation-around-the-world/; updated for subsequent development in Brazil and Turkey

In process of adopting or actively considering

Source:





The next-gen digital wallet

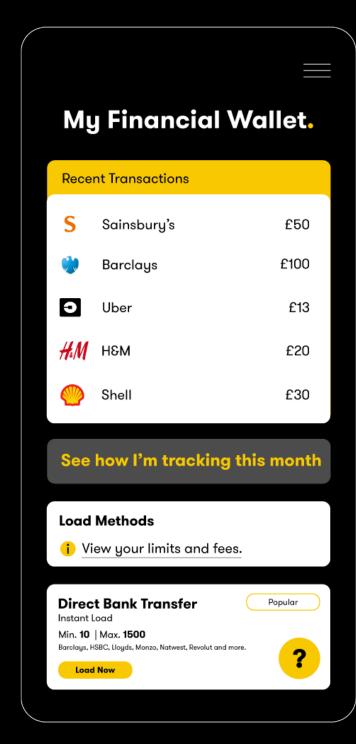
With Nuapay & EML product platforms we can offer clients a full-feature digital wallet to make & collect payments, while efficiently managing all their finances

NUAPAY POWERED

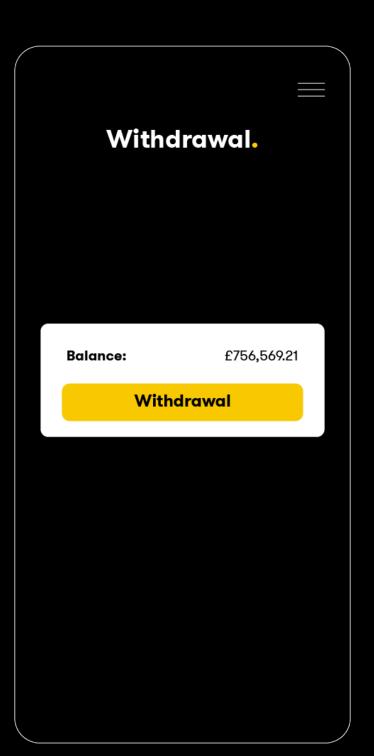
- Real time A2A money in/money out payments
- Data & insights enrichment with Open Banking
- QR code payments
- Request-to-pay/invoicing
- Smart refunds

EML POWERED

- Multi-account & parent/child wallets
- Multi-currency & International Bank Account Numbers (IBANs)
- Physical and digital card payments
- Spend controls & delegated authority
- Electronic Know Your Customer (KYC)
 & instant onboarding







USE rsonal

Earned Wage Access & Salary Wallets

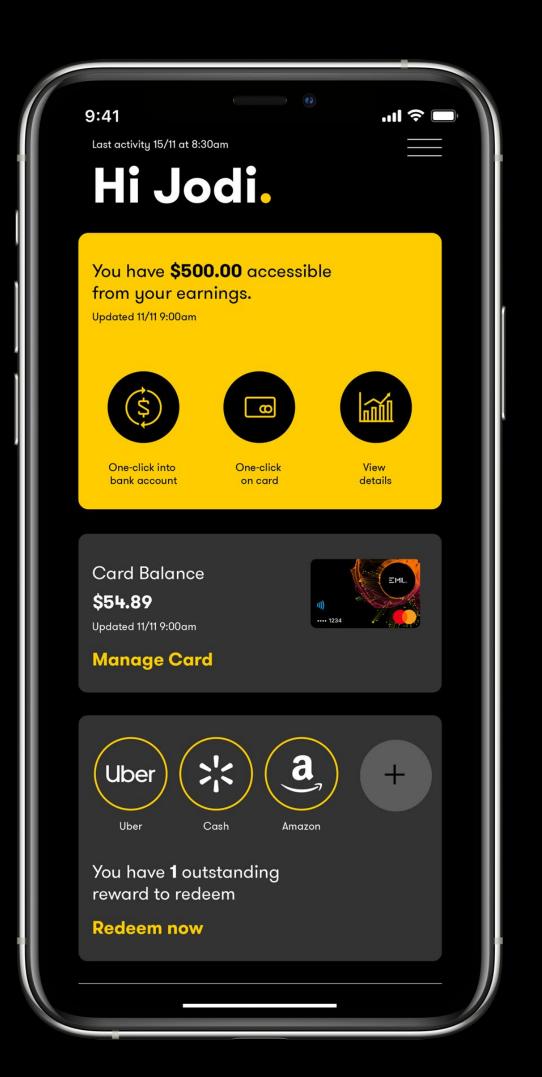
With Nuapay & EML product platforms we can offer our salary & payroll clients a full-feature salary wallet with earned-wage-access capability in real-time

NUAPAY POWERED

- Real time A2A money in/money out payments
- Recurring wallet loads/instalment payments
- Data & insights enrichment with Open Banking
- Cashflow analysis

EML POWERED

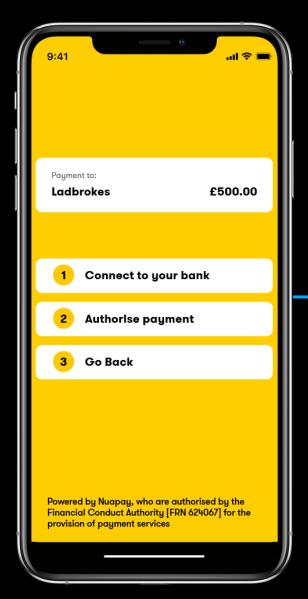
- Multi-account & parent/child wallets
- Instant disbursement on physical/digital cards
- Spend controls & delegated authority
- Rewards & incentives
- Merchant coalition & loyalty technologies

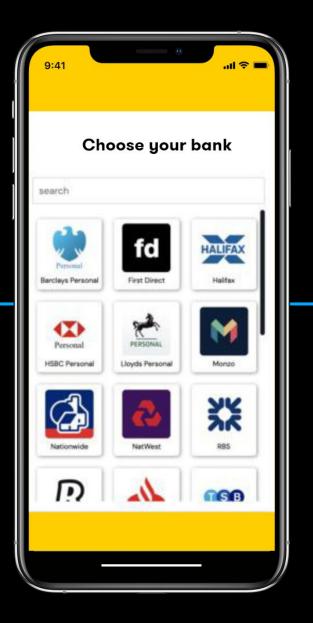


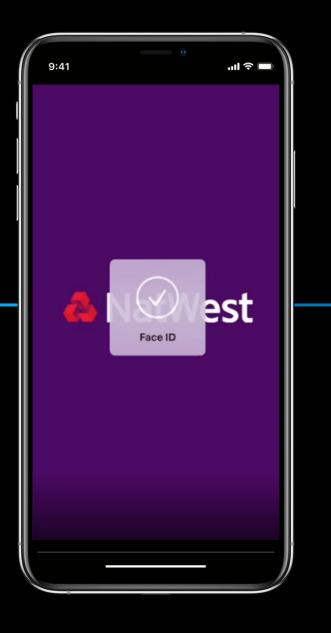
persona

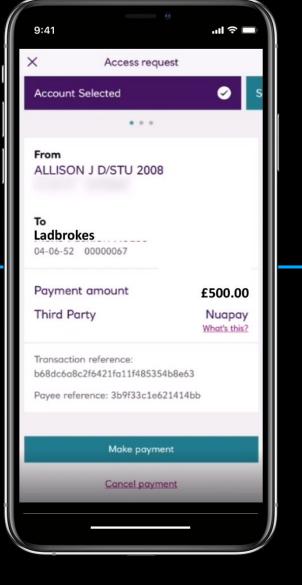
Customers can top up their gaming account in under 30 seconds & collect winnings or payouts instantly.

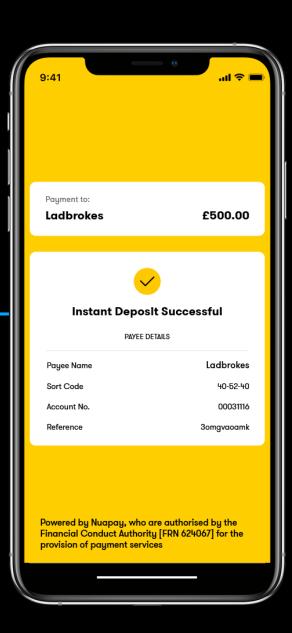
This experience surpasses existing payments which can take up to 2-3 minutes to complete and sometimes 3-5 business days to clear funds, with onerous manual reconciliation processes











Choose to pay with Open Banking

Customer selects their bank

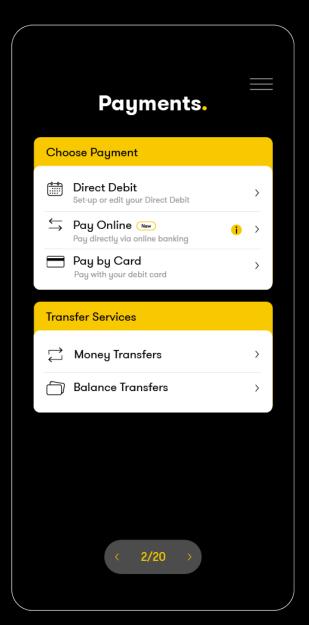
Biometric secure log in to bank

All details pre-filled: one click confirmation

Done

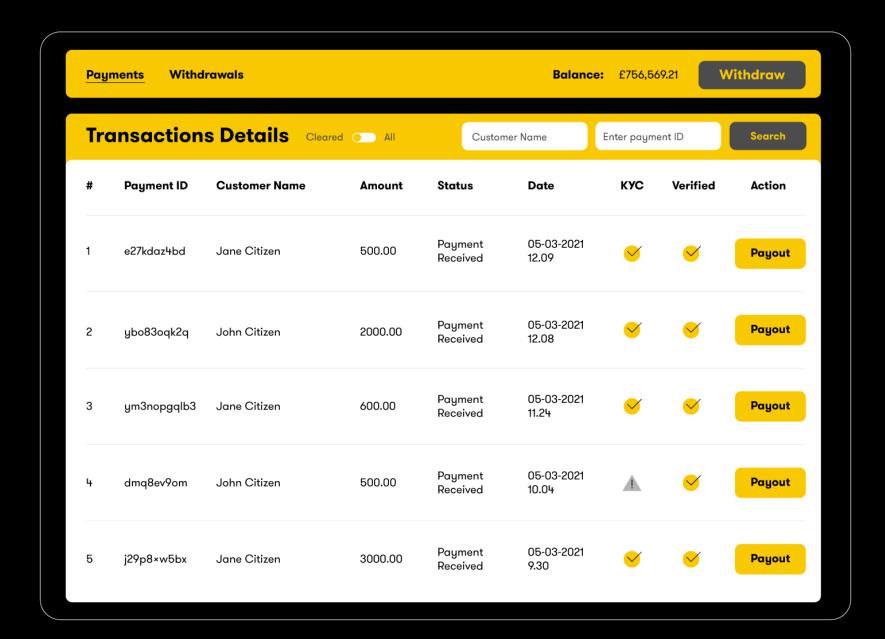
One-stop shop for all merchant payment needs

With Nuapay & EML product platforms we can offer Merchants one integrated solution to manage all their payments, embedded in their software or through their fintech partner



Receive

 Enable merchants to receive / collect payments via Open Banking, direct debit or cards



Manage

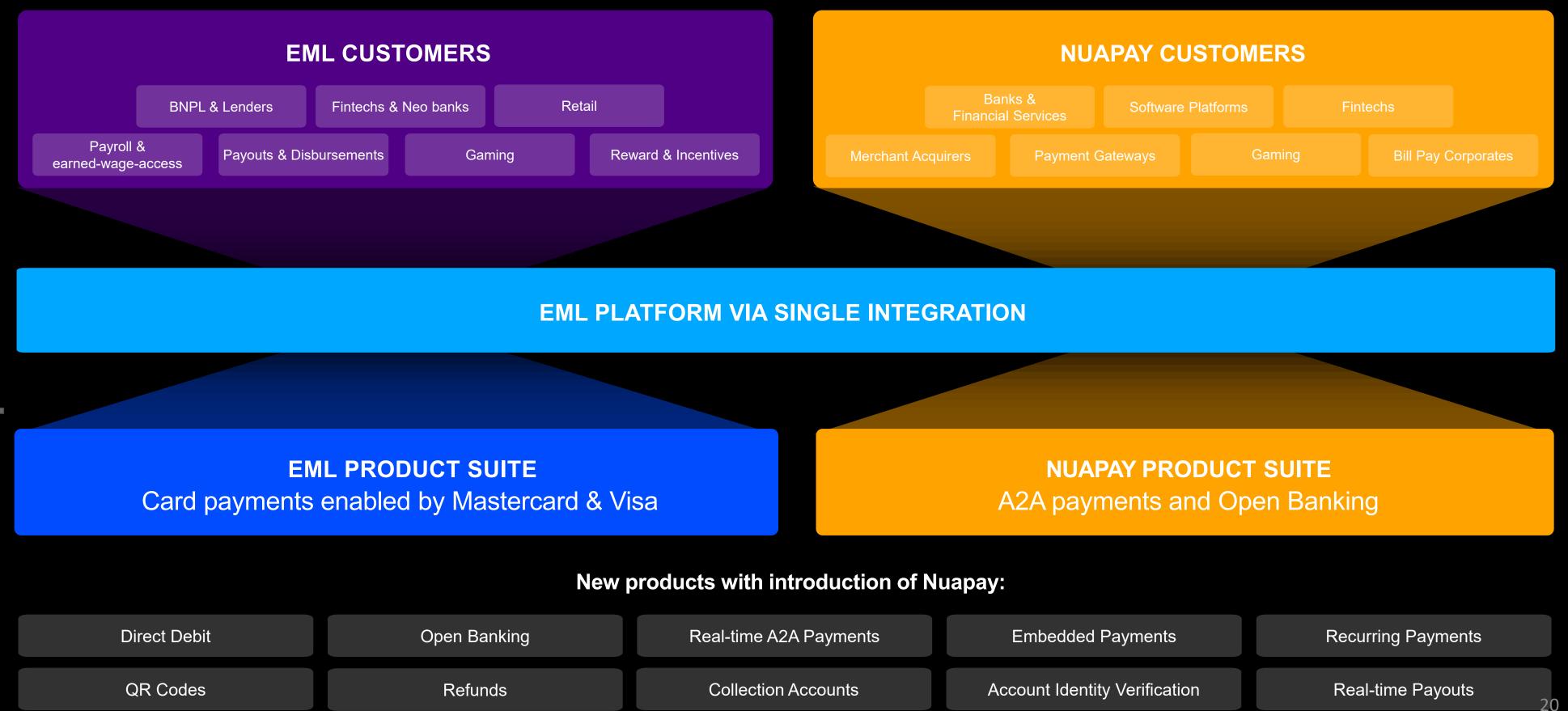
- Integrated reconciliation of all payments
- Real-time receipt and access to funds
- Open Banking for payer verification and risk management



Pay

- Immediate spend for SMEs and other businesses via cards with smart spend controls
- Access to clearing schemes for outbound A2A such as payroll
- Smart digital payment solutions for suppliers; driving spend optimisation

By combining our capabilities we create a world-first platform to offer customers ultimate choice



Financial Performance

Sentenial Group (Euro's)	CY 2018 ¹	CY 2019 ¹	CY 2020 ¹
Gross Debit Volume (€ billion)	39.0	43.9	45.9
Sentenial Gross Debit Volume (€ billion)	38.6	43.3	45.3
Nuapay Gross Debit Volume (€ billion)	0.4	0.6	0.6
Revenue (€ million)	7.1	7.2	7.5
Net Revenue Growth (%)	7%	2%	5%
Gross Profit (€ million)	6.6	6.5	6.8
GP Margin (%)	93%	90%	91%
Overheads (€ million)	(6.4)	(6.2)	(6.0)
EBITDA (€ million)	0.2	0.3	0.8
EBITDA Margin (%)	2%	4%	11%

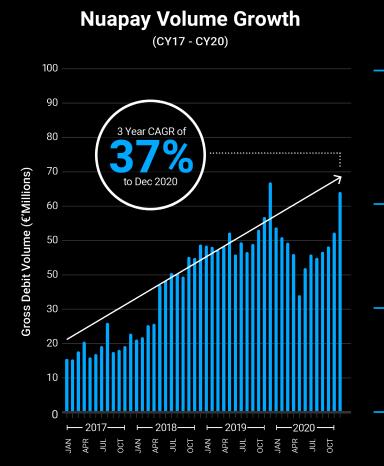
Sentenial

White Label SaaS

- A pure play software provider
- Revenue of €5.0 million, predominantly SaaS licence fees for platform access & availability
- Revenue yield is not correlated with transaction volume
- Gross Profit of €4.8 million (71% of Sentenial) in CY20 at 96% margins
- Cash generative and provides leverage from the largely fixed cost base to support Nuapay product expansion
- Slower growth of 5-10% per annum expected over the forecast period for this product

Nuapay

A2A Payments & Open Banking Platform



CY20 CY23

Actual Forecast

Nuapay Nuapay

Volumes

€0.6 billion >€15 billion

- Regulated provider of A2A and Open Banking payments
- Revenue of €2.5 million, predominantly transaction fees and technical implementation services
- Revenue yield of 10–50 bps is correlated with transaction volume
- Gross Profit of €2.0 million (29% of Sentenial) in CY2020 at 80% margins
- Rapid volume growth forecast of >150% (3 year compound annual growth) supported in year one by existing customer growth
- Incremental investment in operating resources of circa €3 million each year will be required to drive long term growth

Sentenial's financial year ends on 31 December and is labelled as CY. Results presented have been normalised to exclude non-recurring exceptional items and estimate the impact
of adopting EML's accounting policies (refer EML Payments Limited FY20 Annual Report)

^{2.} The largest clients have been forecast on an individual contract-by-contract basis alongside an estimate of new customer wins Source: Financial Due-Diligence report, Management Estimates

Deal Structure & Financing

1. Upfront Cash consideration of €38.9 million (A\$60.3 million)

- €2.5 million (A\$3.9 million) will be held in escrow for 12 months following completion of the Acquisition for claims made under the Acquisition agreement alongside a Warranty & Indemnity Insurance Policy.
- Cash consideration funded by EML existing cash reserves and draw down against a new secured term loan.
- Transaction costs of approximately A\$2-3 million are expected to be incurred in connection with the acquisition and funding.

2. Upfront equity consideration of €31.1 million (A\$48.2 million)

- EML equity will be issued at a 10 day VWAP to the date of signing the Share Purchase Agreement, estimated at \$5.00 per share¹
- This is approximately 9.60 million shares or 2.9% of the issued share capital in EML of which approximately 60% will be subject to a 6 month restriction from sale

3. Earn-out consideration of up to €40.0 million (A\$62.1 million)

- Contingent upon Nuapay (A2A Payments & Open Banking Platform) achieving a revenue target of approximately €30 million in the 12 month period ending on 31 December 2023.
- This represents growth of approximately 900% from the Nuapay revenue generated in the 12 month period ended on 31 December 2020.
- Earn-out payable in cash or equity (10 day VWAP to payment date) at EML's discretion in 2024.

New Syndicated Bank Debt Facility

Structure established to leverage Group's strong cash generation for continued growth

A\$225 million

The Group has established a total Senior Secured Facility of up to circa A\$225 million to support working capital and future growth, which includes a A\$100 million accordion facility.

€20.0 million

Initial draw down will be a Euro denominated 3 year term loan of €20.0 million (A\$31.0 million).

Standard securitisation and banking covenants apply to the facility.

A\$120 million

The Group will continue to hold cash reserves in excess of A\$120 million following close of the transaction which is expected to occur in Q4 FY21.

^{1.} Issue price calculated as a 10 day Volume-weighted average price ending on the day of signing the Share Purchase Agreement, approximately \$5.00 / share

Thank you Tom Cregan R

Tom Cregan

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Rob Shore

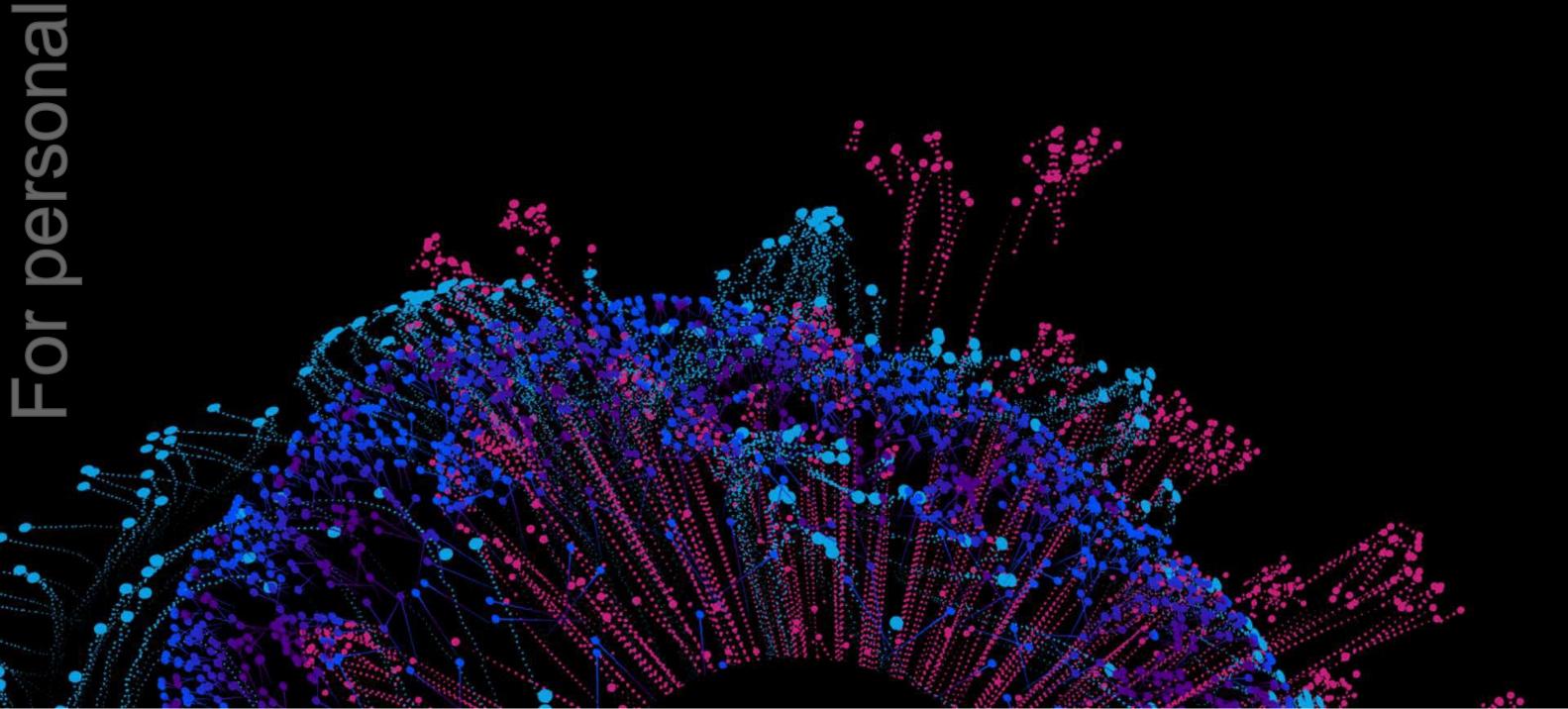
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